

**SUBJECT**

iSucceed Virtual High School Annual Update

**APPLICABLE STATUTE, RULE, OR POLICY**

I.C. §33-5209(C)(3)

**BACKGROUND**

iSucceed Virtual High School (iSVHS) is a virtual public charter school authorized by the Public Charter School Commission (PCSC). Based in Boise, iSVHS began operations in 2008 and currently serves approximately 470 students statewide in grades 9-12.

Prior to the start of the 2012-2013 school year, iSVHS experienced significant, structural changes. Former curriculum provider K12 was replaced with Flipswitch (previously known as AVA). iSVHS began to face significant financial challenges in 2012-2013, primarily as a result of ending the school's contract with K12 and lower-than-projected enrollment that resulted in an SDE overpayment.

**DISCUSSION**

iSVHS will provide an update on the status of the school.

iSVHS received a 1 out of 5 Star Rating in both [2012](#) and [2013](#). Though the school's 2013 Star Rating results are concerning, it is notable that the overall points received increased from 29 in 2012 to 35 in 2013.

iSVHS demonstrated improved proficiency rates from 2012 to 2013: 75.8% to 83.3% in reading, 43.3% to 63% in math, and 50.7% to 64.3% in language arts. The school also made slight gains with student growth rates; in 2012, iSVHS met adequate growth in reading and language arts, but not math, and received 33.3% of available points; in 2013, the school met adequate growth for all subjects and received 46.7% of available points. iSVHS's growth to achievement subgroups category results remained stagnant and concerning. In both 2012 and 2013, the school met adequate growth only in reading and received 20% of available points. Based on this, it is clear that iSVHS should work to improve interventions for struggling, sub-group students (low income, minority, limited English proficient, and special education)

Overall, though the school's academic outcomes improved some in 2013, the growth to achievement and growth to achievement subgroup results continue to indicate that iSVHS's students are not growing at a rate that will allow them to achieve proficiency within three years, and the student growth percentiles in both growth categories demonstrate that the growth rate of iSVHS's student population is lower than that of their academic peers.

In May 2013, the SDE notified the PCSC that discrepancies in enrollment reporting had resulted in significant overpayment (approximately \$300,000). iSVHS informed the SDE that it would not be able to repay these funds until FY14.

After entering FY13 with a carryover of over 1.3 million, iSVHS ended the year with a \$123,000 deficit. The school has managed to repay the SDE during FY14 as a result of increased enrollment, a staffing restructure, and close financial monitoring; iSVHS projects having a single-year surplus of approximately \$20,000. However, the school will still end FY14 with a deficit of approximately \$100,000. Though the school's cash flow projections show iSVHS maintaining positive cash flow through the end of FY14, PCSC staff remains concerned about the school's ability to remain financially stable in future years.

**IMPACT**

Pursuant to I.C. §33-5209(C)(3), if the PCSC “has reason to believe that a public charter school cannot remain fiscally sound for the remainder of its certificate term, it shall provide the state department of education with written notification of such concern.” The SDE may, upon receipt of this notification, modify the school's payment schedule such that the payments are equal rather than weighed toward the beginning of the school year, thereby protecting taxpayer interests in the event of a mid-year closure.

**STAFF COMMENTS AND RECOMMENDATIONS**

Based on the school's projection of a FY14 deficit of approximately \$100,000, staff recommends that the PCSC direct staff to issue to the SDE written notice of concern regarding iSucceed Virtual High School's ability to remain fiscally sound.

**COMMISSION ACTION**

A motion to direct staff to provide the SDE with written notice of concern that the PCSC has reason to believe that iSucceed Virtual High School cannot remain fiscally sound for the current and upcoming fiscal years.

Moved by \_\_\_\_\_ Seconded by \_\_\_\_\_ Carried Yes \_\_\_\_\_ No \_\_\_\_\_

**Idaho Public Charter School Commission  
Site Visit Report**

School	iSucceed Virtual High School (iSVHS)
Address	6148 N. Discovery Way, Suite 120, Boise, ID 83713
Date of Site Visit	February 18, 2014
PCSC Staff Present	Alison Henken, Charter Schools Program Manager
Board Member(s) Interviewed	Don Pena, Board Chair
Administrator(s) Interviewed	Aaron Ritter, Executive Director / Administrator
Business Manager / Clerk Interviewed	Timari Klum, Assistant Business Manager
Other Stakeholder(s) Interviewed	Teachers (2)

**Board Member(s) Interview**

Don Pena, Board Chair, participated in the interview. Mr. Pena has been a member of the board since the school’s founding. He described some of the changes that have happened at the school in the last six to nine months, including getting the school’s data clean, lowering attrition, and making tough decisions about the school’s staffing structure. The board retreat in April will be focused on creating an operations plan that will provide direction regarding staffing operations (and will be aligned with the school’s strategic plan).

Mr. Pena feels the board has a “great” relationship with the school’s new administrator, Aaron Ritter, who began at iSVHS in spring 2013. He believes that Mr. Ritter knows what he’s doing, has great ideas, and is willing to make tough decisions. Mr. Ritter keeps the board informed both at board meetings and via weekly e-mails. In describing the division of roles and responsibilities between the board and administration, Mr. Pena stated that the board provides guidance to the administrator and is conscientious to not meddle in daily operations.

Board training for iSVHS has included participation in ISBA, ICSN, and national conferences. Each time a board member attends a conference, they are encouraged to come back and inform the other board members on what they learned. New board members receive a manual. The board’s last self-evaluation was approximately a year and a half ago. The board plans to do a self-evaluation in conjunction with the board retreat in April.

When asked about concerns he currently has for the school, Mr. Pena responded that he’s not happy with the school’s star rating, but feels the school has made good improvements and is confident that they will help them to improve their results. He stated that he is committed to raising the school’s star rating. Mr. Pena also noted that while finances are tight, the school has turned a corner. The board and administration plan to continue to be conservative. Overall, he said that he is pretty happy and believes the school is headed in the right direction.

**Administrator(s) Interview**

Aaron Ritter, Executive Director, participated in the interview. Mr. Ritter has been the administrator at iSVHS since spring 2013. He described some of the changes at the school since he began, noting that the core mission and vision of the school remains essentially unchanged. The school is trying to provide an alternative for all students and give them every opportunity to learn. iSVHS does have fewer Latino students than the board and hoped (based on the charter) and though they are trying to address it, providing services to migrant families is challenging. However, Mr. Ritter does not feel this is at the core of iSVHS’s mission, but rather, supplementary. Mr. Ritter has been working to clean up processes and is trying to look to the big picture. Recently, the staffing structure was adjusted, including taking the enrollment team from three (3) staff to one (1), moving

a current staff member into a Technology Coordinator position (part-time), and developing a Leadership Team. The staff has also worked to improve the help desk's response time, improve and streamline the website, create new and more effective ways for teachers to communicate with students, and improve student advising.

Mr. Ritter feels he has had a good relationship with the board; they are supportive and look to him for information on the educational benefit of what they're doing. He also noted that it can be challenging at times to have a non-local board. He described the division of roles and responsibilities between the board and administration, with the board focused on the mission and vision, big picture, and financial oversight, and his job being to carry out the mission and vision in the day-to-day operations of the school.

Mr. Ritter considers various indicators when considering iSVHS's success, including standardized test scores, students' academic improvements / progress in-class, retention rates, parent and student feedback, staff morale, and active log-ins to the learning management system (since they directly impact students' ability to do their work and progress through their classes).

When asked about his concerns regarding the school's operations, academics, or finances, Mr. Ritter responded that he is still concerned about the school's finances. Though they have made big improvements, he wants to ensure they are consistent and build the school's reserves. Operationally, he was concerned about the school's ISEE reporting (particularly in regards to accuracy), but they have worked to clean the process up and now have a staff focused on operations, including reporting. In regards to academics, Mr. Ritter noted that iSVHS "needs to do something to set ourselves apart." He wants the school to have a higher star rating and is interested in possibly piloting a blended model for non-core classes.

### **Business Manager / Clerk Interview**

iSVHS's Business Manager, Jim McKenna, retired in December 2013. He is currently on contract to help iSVHS through this staffing transition. Timari Klum, the Assistant Business Manager, participated in the interview.

When asked about how she feels the school is doing financially, Ms. Klum responded that though the school isn't out of the woods, they are doing better. The board was extremely conservative and the staffing restructure saved the school approximately \$30,000 to \$40,000. She noted that it is important for iSVHS to keep their enrollment, average daily attendance (ADA), and retention rates up. Currently, the school plans to develop the FY15 budget based on FY14 data. Enrollment will be estimated with some growth; this number will be based on the amount of growth the school experienced in FY14.

Ms. Klum monitors the schools finances. She pays all of the bills, looking closely at timing and cash flow and makes recommendations to Mr. Ritter regarding when checks should be cut. Unless a bill is critical, checks are cut monthly, and Mr. Ritter and Mr. Pena are involved in reviewing them. Ms. Klum has been updating the schools cash flow template on a weekly basis this year to ensure the school's board and administration are well-informed of the school's up-to-date financial situation. Monthly, on the day before the board meeting, the Finance and Audit committee reviews the school's monthly financial report.

### **Teacher Meeting**

The PCSC staff member had the opportunity to meet with two (2) iSVHS teachers. When asked for open and honest feedback, teachers gave the following responses:

How can iSVHS improve?

- We should continue to get our structure and framework in place and continue to clarify roles so that everyone has a job description, training is planned and provided, and there is a staff manual in place.
- It would be good to get a teacher pay structure in place.
- Technology could be improved, including the process for getting computers to and from students, working with Flipswitch to deal with budget in the system and ensure reporting is accurate, and working with teachers on best practices for using the technology (ways they can present curriculum, etc.).
- We should continue to work with Flipswitch to make improvements to the curriculum each year.

Describe the professional development you receive. How often and how effective is it?

- We meet face-to-face two times per year- it's pretty effective and timely in terms of being focused on the things we need to address that semester.
- We have monthly staff meetings and check in on the tasks that were identified in training (areas for improvement).
- We're working on a staff intranet that could increase collaboration and be a repository for grant information, ideas, resources, etc.
- Staff are able to go to conferences and outside trainings as funds allow.

How prepared to you feel for Common Core implementation (CCSS) this year, and later, for the transition to the Smarter Balanced Assessment (SBA)?

- Flipswitch was chosen because they were ready for CCSS, so the curriculum is aligned.
- We're figuring out the SBA; we have been pretty proactive in learning about it and planning as best we can.
- The biggest challenge with standardized testing is the 95% participation expectation / goal.

What is going well at iSVHS? What do you like about working here?

- We're in a good place - we're building vision, the staff is unified, and we're moving in the right direction; morale has improved and everyone knows what they need to do; we're optimistic and motivated and can accomplish more because we believe in the school's ideals and are on the same page.
- We like the people we work with; the staff here is flexible and adaptable; we're focused on what will benefit our students.
- We're a small staff, so we can move on best practices and research.
- Enrollment and retention have increased, and it seems like student engagement has improved- students are turning in more work than before.
- The administration is open to experimentation; we're given latitude to play.
- RTI has improved; we added a more clear process this year.
- The administration and board listen to student and teacher input and implement changes based on it; we value them.

- We like our students; they're different than students at traditional schools; we get the chance to form strong relationships with our students because we communicate with them regularly in a variety of ways.

## **Documents Review**

### Finances

The FY13 year-end and FY14 year-to-date finances were reviewed in person. Timari Klum, Assistant Business Manager, and Aaron Ritter, Executive Director, were available to answer questions. Based on iSVHS's audit, the school ended FY13 with a \$123,080 deficit. Additionally, because of reporting issues during FY13, the school had to repay over \$312,000 to the State Department of Education during FY14. As a result, iSVHS anticipates having a single year loss in FY14 and end the year with a deficit. However, because of cost reductions and close monitoring, Ms. Klum and Mr. Ritter are confident that the school will maintain a positive cash flow through FY14. The PCSC staff continues to have concerns about the school's financial viability, but recognizes that the school is making every effort to correct course.

### Special Education Files

Three (3) special education files were selected at random for review. Since the files are kept electronically, the PCSC staff chose names at random and reviewed the files on the computer of the school's previous Special Education Coordinator, Tyson Chaplin (who has since been transitioned to another role in the school). The school's current Special Education Coordinator, Gayle Hansen, works in Eastern Idaho and was not available at the time of the visit. All IEPs were up-to-date, including completed LRE information and clear accommodations. Current eligibility reports were reviewed for all three files. There were no special education pullouts or services available for observation, but at this time, there are no significant concerns about the files that were reviewed.

## **Classroom Observations**

Since iSVHS is a virtual school, there was no opportunity for classroom observations. The PCSC staff member toured the facility, which consisted primarily of staff offices.

## **Summary**

### Strengths

- The board and administrator both report feeling they have a positive working relationship; the board stated that they have confidence in the new administrator's ability to move the school forward.
- Teachers report that they work well together, feel supported by the administrator, and believe the school is improving and headed in the right direction.

### Challenges or Areas for Improvement

- Though improved somewhat since earlier in the year, iSVHS's finances still remain very tight.
- Academics is an area for continued improvement, as evidenced by the school's 1 Star Rating.

Concerns

- The school's financial situation and low academic outcomes remain a concern.

Possible Charter Amendments

- The iSVHS board and administration have not communicated the intention to present charter or performance certificate amendments in the near the future.

Recommendations

- PCSC staff recommends that the board work with the Executive Director and Assistant Business Manager to continue to clarify and implement strategies to improve the school's financial situation.
- PCSC staff recommends that the iSVHS board and administration be conservative in their enrollment projections for FY15 to minimize the risk of future issues resulting from overestimated enrollment.
- PCSC staff recommends that the Executive Director work with the school's staff and board to continue to identify and implement strategies to improve students' academic growth and the school's academic performance overall.

Materials or Follow-up Requested of the School

At the site visit, the PCSC staff member recommended that iSVHS submit a cash flow as a part of the school's annual update.

April 17, 2014

## CHARTER SCHOOL DASHBOARD

**Date:** March 10, 2014

**School Name:** iSucceed Virtual High School

**School Address:** 6148 N Discovery Way Ste 120, Boise, ID 83713

**School Phone:** 208-375-3116

**Current School Year:** 2013-2014

**School Mission:** To engage and motivate all students in quality personalized education that promotes individual success and lifelong learning.

### CHARTER SCHOOL BOARD

Board Member Name	Office and Term	Skill Set(s)	Email	Phone
Dionicio Pena	Chairman	Board and Community	<a href="mailto:dioniciopena@netzero.net">dioniciopena@netzero.net</a>	208-392-5869
Kelley Phipps	Vice Chair	Special Education & Parent	<a href="mailto:chucknelley@hotmail.com">chucknelley@hotmail.com</a>	208-949-7569
Kathy Uker	Board Member	Higher Education & Parent	<a href="mailto:KUker@csi.edu">KUker@csi.edu</a>	208-376-5903
Tony Tunison	Secretary/Treasurer	Marketing	<a href="mailto:ttunison@live.com">ttunison@live.com</a>	208-412-9691

### ENROLLMENT

Grade Level	Current Year's Enrollment Projection	Current Enrollment	Current ADA	Current Waiting List	Previous Year's Enrollment	Previous Year's ADA
K						
1						
2						
3						
4						
5						
6						
7						
8						
9		98	37.63	0	72	40.71
10		102	57.71	0	91	57.68
11		133	90.26	0	86	58.08
12		139	85.74	0	88	47.05
<b>TOTAL</b>		472	271.28	0	411	238

### STUDENT DEMOGRAPHICS

School Year	Hispanic (# and %)	Asian (# and %)	White (# and %)	Black (# and %)	American Indian (# and %)	LEP (# and %)	FRL (# and %)	Special Education (# and %)
<b>Current</b>	57 - 12%	4 - 0.8%	406 - 86%	8 - 1.7%	11 - 2%	0	27 - 5.7%	15 - 3.1%
<b>Previous</b>	52 - 12.6%	2 - 0.4%	348 - 84.7%	6 - 1.4%	9 - 2.2%	0	60 - 14.6%	18 - 4.3%



**April 17, 2014**

**FACULTY AND STAFF**

**Administrator Name(s):** Aaron Ritter, Executive Director  
**Administrator's Hire Date:** 01/01/2013  
**Administrator Email(s):** aritter@isucceedvhs.net

**Current Classified Staff (# FTE):** 5  
**Current Faculty (# FTE):** 12.84

**EDUCATIONAL PROGRAM**

**Does your school have an active improvement plan in place / on file with the SDE?** Yes  
**Does your school currently have a school improvement status with the SDE?** Yes  
**If yes, please specify your school's status (Focus, Priority):** Priority - Turnaround

**COMMENTS (optional)**

**Please describe any significant changes experienced by your school in the past year:**

The 2012-13 school year represented sweeping changes at iSucceed as the Board elected to break ties with then-EMO, K-12. This resulted in major changes in personnel, technology, and curriculum providers. This also impacted the school financially. As the 2013-14 school year began, the primary focuses of the school were fiscal responsibility and effective communication. As a result, iSucceed has experienced significant improvements in its retention rate, overall enrollment, efficacy of technological support for students and staff, and a significant reduction in the negative fund balance.

**Please describe the greatest successes experienced by your school in the past year:**

Beginning in 2013-14, Board Members and Faculty/Staff committed to improved communication with each other, students/families, and the community. Despite limited funds to support marketing efforts, student events, etc., iSucceed managed to increase its enrollment and retention rate. Consistent communication played a major role in this particular improvement. Nearly 200 new students enrolled with iSucceed for Fall 2013, semester-to-Semester retention climbed to 83%, a positive growth of approximately 21% as compared to past years, and iSucceed welcomed another 150+ students for Spring 2014.

A concerted effort was made to ensure continuous communication occurred throughout the semester. Advisory Teachers were given weekly communication points for students and families, a virtual help desk was integrated into the website for quicker response, a certificated coordinator of technology and professional development was hired within the teaching ranks in an effort to streamline the processes and procedures for logistics related to student and staff technologies. Various campaigns were developed internally to encourage increased attendance, to inform families about changes in standardized assessment, etc. Early survey results suggest that student satisfaction related to communication and resolution of software and hardware issues is overwhelmingly positive.

These simply serve as examples of a communications overhaul that contributed mightily to the success of the school. There are many more details that could be cited as well.

**Please describe any challenges you anticipate during the upcoming year:**

One of the biggest obstacles iSucceed faces in the 2014-15 school year is maintaining the positive growth that was established in 2013-14. While iSucceed fully anticipates another significant increase in enrollment, steps have to be taken to maintain fiscal responsibility and appropriate enrollment projections. Historically, the Board of Directors has paid close attention to the financial standing of the school, and 2014-15 is no different. The school is stabilizing after the financial drain resulting in the removal of EMO, purchasing of new computers and curriculum, hiring of key certificated individuals after September 15<sup>th</sup>, downsizing of office support staff, and the SDE overpayment in 2012-13. The biggest challenge will be to leverage funds in a way that will maximize the benefit to students while slowly rebuilding reserves back to the pre-2012/13 levels.

**April 17, 2014**

**Please add any additional information of which you would like to make your authorizer aware:**

As challenging as 2013-14 has been, it's been rewarding to see the school make positive progress. The entire team is well-aware that the school certainly has more work to do, but are even more excited as plans for summer school, a blended learning pilot, and office reorganization are already underway. Over the past year and a half, changes made at iSucceed have been intentional and with student success always serving as the nucleus.

**REQUIRED ATTACHMENT**

- PCSC Budget Template, including budget actuals for most recent month-end, projections for remainder of current year, and the fiscal outlook for next year.

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ISUCCEED VIRTUAL HIGH SCHOOL --- BUDGET SUMMARY

ACCOUNT DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>							
414100 Tuition	-	-	-	-		-	
415000 Earnings on Investments	4,000.00	4,000.00	384.00	3,616.00	10%	4,000.00	
416100 School Food Service	-	-	-	-		-	
416200 Meal sales: non-reimbursable	-	-	-	-		-	
416900 Other Food Sales	-	-	-	-		-	
417100 Admissions / Activities	-	-	-	-		-	
417200 Bookstore Sales	-	-	-	-		-	
417300 Clubs / Organization Fees, etc.	-	-	-	-		-	
417400 School Fees & Charges/Fundraising	-	-	-	-		-	
417900 Other Student Revenue	5,000.00	5,000.00	72.00	4,928.00	1%	5,000.00	
419100 Rentals	-	-	-	-		-	
419200 Contributions/Donations	-	-	-	-		-	
419900 Other Local Revenue	25,000.00	-	512.00	(512.00)		1,000.00	
431100 Base Support Program	1,950,500.00	1,700,000.00	1,795,449.00	(95,449.00)	106%	1,720,000.00	
431200 Transportation Support	50,000.00	-	-	-		-	
431400 Exceptional Child Support	11,000.00	17,000.00	-	17,000.00	0%	17,000.00	
431600 Tuition Equivalency	-	-	-	-		-	
431800 Benefit Apportionment	191,575.00	167,000.00	-	167,000.00	0%	167,000.00	
431900 Other State Support	10,000.00	75,000.00	400.00	74,600.00	1%	75,000.00	
437000 Lottery / Addtl State Maintenance	-	-	-	-		-	
439000 Other State Revenue	7,700.00	5,800.00	5,426.00	374.00	94%	5,800.00	
442000 Indirect Unrestricted Federal	-	-	-	-		-	
443000 Direct Restricted Federal	-	-	-	-		-	
445000 Title I - ESEA	-	-	-	-		-	
445500 Child Nutrition Reimbursement	-	-	-	-		-	
445600 Title VI-B IDEA	72,100.00	53,500.00	24,370.00	29,130.00	46%	53,500.00	
445900 Other Indirect Restricted Federal	40,000.00	19,083.00	16,635.00	2,448.00	87%	15,000.00	
451000 Proceeds	-	-	-	-		-	
460000 Transfers In	-	-	-	-		-	
<b>TOTAL REVENUE</b>	<b>\$2,366,875.00</b>	<b>\$2,046,383.00</b>	<b>\$1,843,248.00</b>	<b>\$203,135.00</b>	<b>90%</b>	<b>\$2,063,300.00</b>	

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- BUDGET SUMMARY

ACCOUNT DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>EXPENDITURES</b>							
100 SALARIES	1,118,700.00	829,600.00	514,188.00	315,412.00	62%	817,600.00	
200 EMPLOYEE BENEFITS	345,000.00	251,200.00	157,691.00	93,509.00	63%	244,200.00	
300 PURCHASED SERVICES	1,208,075.00	931,710.00	489,926.00	441,784.00	53%	923,800.00	
400 SUPPLIES	31,500.00	45,583.00	37,227.00	8,356.00	82%	46,350.00	
500 CAPITAL OUTLAY	2,500.00	2,500.00	2,323.00	177.00	93%	2,500.00	
600 DEBT RETIREMENT	-	-	-	-		-	
700 INSURANCE	7,300.00	7,300.00	7,749.00	(449.00)	106%	7,749.00	
920000 TRANSFERS OUT	-	-	-	-		-	
<b>TOTAL EXPENDITURES</b>	<b>\$2,713,075.00</b>	<b>\$2,067,893.00</b>	<b>\$1,209,104.00</b>	<b>\$858,789.00</b>	<b>58%</b>	<b>\$2,042,199.00</b>	
<b>TOTAL FUND REVENUES OVER EXPENDITURES</b>	<b>(\$346,200.00)</b>	<b>(\$21,510.00)</b>	<b>\$634,144.00</b>			<b>\$21,101.00</b>	
TOTAL BEGINNING BALANCE (All Funds)	(\$123,078.77)	(\$123,078.77)	(\$123,078.77)			(\$123,078.77)	
TOTAL CHANGES (All Funds)	(\$475,200.00)	(\$125,510.00)	\$634,144.00			\$21,101.00	
ENDING BALANCE (All Funds)	(\$598,278.77)	(\$248,588.77)	\$511,065.23			(\$101,977.77)	

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ISUCCEED VIRTUAL HIGH SCHOOL --- BUDGET SUMMARY

ACCOUNT DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>CHANGES IN FUND BALANCE BY FUND</b>							
100 Beginning Fund Balance	(\$174,294.64)	(\$174,294.64)	(\$174,294.64)			(\$174,294.64)	
100 Changes in Fund Balance	(\$444,200.00)	(\$94,510.00)	\$638,813.00			\$37,901.00	
100 Ending Fund Balance	(\$618,494.64)	(\$268,804.64)	\$464,518.36			(\$136,393.64)	
231 Beginning Fund Balance	\$55,020.34	\$55,020.34	\$55,020.34			\$55,020.34	
231 Changes in Fund Balance	(\$31,000.00)	(\$31,000.00)	(\$10,008.00)			(\$15,000.00)	
231 Ending Fund Balance	\$24,020.34	\$24,020.34	\$45,012.34			\$40,020.34	
257 Beginning Fund Balance	(\$179.44)	(\$179.44)	(\$179.44)			(\$179.44)	
257 Changes in Fund Balance	\$0.00	\$0.00	(\$3,232.00)			\$0.00	
257 Ending Fund Balance	(\$179.44)	(\$179.44)	(\$3,411.44)			(\$179.44)	
271 Beginning Fund Balance	(\$3,625.03)	(\$3,625.03)	(\$3,625.03)			(\$3,625.03)	
271 Changes in Fund Balance	\$0.00	\$0.00	\$3,598.00			(\$1,800.00)	
271 Ending Fund Balance	(\$3,625.03)	(\$3,625.03)	(\$27.03)			(\$5,425.03)	

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ISUCCEED VIRTUAL HIGH SCHOOL --- GENERAL 100 FUND

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>								
100.414100	Tuition	-	-	-	-		0	
100.415000	Earnings on Investments	4,000.00	4,000.00	384.00	3,616.00	10%	4,000.00	
100.417100	Admissions / Activities	-	-	-	-		-	
100.417200	Bookstore Sales	-	-	-	-		-	
100.417300	Clubs / Organization Dues, etc.	-	-	-	-		-	
100.417400	School Fees & Charges	-	-	-	-		-	
100.417900	Other Student Revenue	5,000.00	5,000.00	72.00	4,928.00	1%	5,000.00	
100.419100	Rentals	-	-	-	-		-	
100.419200	Contributions/Donations	-	-	-	-		-	
100.419900	Other Local Revenue	25,000.00	-	512.00	(512.00)		1,000.00	
100.431100	Base Support	1,950,500.00	1,700,000.00	1,795,449.00	(95,449.00)	106%	1,720,000.00	
100.431200	Transportation Support	50,000.00	-	-	-		-	
100.431400	Exceptional Child Support	11,000.00	17,000.00	-	17,000.00	0%	17,000.00	
100.431600	Tuition Equivalency	-	-	-	-		-	
100.431800	Benefit Apportionment	191,575.00	167,000.00	-	167,000.00	0%	167,000.00	
100.431900	Other State Support	10,000.00	75,000.00	400.00	74,600.00	1%	75,000.00	
100.437000	Lottery / Addtl State Maintenance	-	-	-	-		-	
100.439000	Other State Revenue	-	-	-	-		-	
100.442000	Indirect Unrestricted Federal	-	-	-	-		-	
100.443000	Direct Restricted Federal	-	-	-	-		-	
100.445900	Other Indirect Restricted Federal	25,000.00	-	-	-		-	
100.460000	Transfers In	-	-	-	-		-	
<b>TOTAL GENERAL FUND REVENUES</b>		<b>\$2,272,075.00</b>	<b>\$1,968,000.00</b>	<b>\$1,796,817.00</b>	<b>171,183.00</b>	<b>91%</b>	<b>\$1,989,000.00</b>	
<b>EXPENDITURES</b>								
100.515100	Secondary Salaries	626,300.00	410,000.00	219,494.00	190,506.00	54%	410,000.00	
100.515200	Secondary Benefits	175,200.00	105,000.00	47,472.00	57,528.00	45%	105,000.00	
100.515300	Secondary Purchased Services	895,100.00	602,200.00	239,566.00	362,634.00	40%	600,000.00	
100.515400	Secondary Supplies	5,000.00	18,000.00	17,871.00	129.00	99%	20,000.00	
100.515500	Secondary Capital Outlay	-	-	-	-		-	
100.515600	Secondary Debt Retirement	-	-	-	-		-	
100.515700	Secondary Insurance	-	-	-	-		-	

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- GENERAL 100 FUND

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
100.521100	Exceptional Child Salaries	67,900.00	33,500.00	20,095.00	13,405.00	60%	33,500.00	
100.521200	Exceptional Child Benefits	20,000.00	14,800.00	5,947.00	8,853.00	40%	14,800.00	
100.521300	Exceptional Child Purchased Services	4,700.00	3,700.00	2,775.00	925.00	75%	3,700.00	
100.521400	Exceptional Child Supplies	1,000.00	500.00	709.00	(209.00)	142%	500.00	
100.521500	Exceptional Child Capital Outlay	-	-	-	-			
100.521600	Exceptional Child Debt Retirement	-	-	-	-			
100.521700	Exceptional Child Insurance	-	-	-	-			
100.532100	School Activity Program Salaries	-	-	-	-			
100.532200	School Activity Program Benefits	-	-	-	-			
100.532300	School Activity Program Purchased Services	5,700.00	5,700.00	3,404.00	2,296.00	60%	5,700.00	
100.532400	School Activity Program Supplies	-	-	327.00	(327.00)		350.00	
100.532500	School Activity Program Capital Outlay	-	-	-	-			
100.532600	School Activity Program Debt Retirement	-	-	-	-			
100.532700	School Activity Program Insurance	-	-	-	-			
<b>Subtotals: Instruction</b>		<b>1,800,900.00</b>	<b>1,193,400.00</b>	<b>557,660.00</b>	<b>635,740.00</b>	<b>47%</b>	<b>1,193,550.00</b>	
100.631100	Board of Education Program Salaries	-	-	-	-			
100.631200	Board of Education Program Benefits	-	-	-	-			
100.631300	Board of Education Program Purchased Services	29,500.00	34,210.00	31,186.00	3,024.00	91%	35,000.00	
100.631400	Board of Education Program Supplies	2,000.00	1,000.00	976.00	24.00	98%	1,200.00	
100.631500	Board of Education Program Capital Outlay	-	-	-	-			
100.631600	Board of Education Program Debt Retirement	-	-	-	-			
100.631700	Board of Education Program Insurance	3,500.00	3,500.00	3,546.00	(46.00)	101%	3,546.00	
100.632100	District Administration Program Salaries	366,500.00	342,000.00	254,504.00	87,496.00	74%	330,000.00	
100.632200	District Administration Program Benefits	135,700.00	122,000.00	96,765.00	25,235.00	79%	115,000.00	
100.632300	District Administration Program Purchased Services	6,500.00	1,500.00	8,335.00	(6,835.00)	556%	9,000.00	
100.632400	District Administration Program Supplies	2,500.00	2,000.00	1,207.00	793.00	60%	2,500.00	
100.632500	District Administration Program Capital Outlay	2,500.00	2,500.00	2,323.00	177.00	93%	2,500.00	
100.632600	District Administration Program Debt Retirement	-	-	-	-			
100.632700	District Administration Program Insurance	-	-	-	-			
100.651100	Business Operation Program Salaries	-	-	-	-			
100.651200	Business Operation Program Benefits	-	-	-	-			
100.651300	Business Operation Program Purchased Services	82,000.00	64,000.00	60,061.00	3,939.00	94%	66,000.00	
100.651400	Business Operation Program Supplies	5,000.00	4,000.00	3,100.00	900.00	78%	4,000.00	
100.651500	Business Operation Program Capital Outlay	-	-	-	-			
100.651600	Business Operation Program Debt Retirement	-	-	-	-			
100.651700	Business Operation Program Insurance	-	-	-	-			

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- GENERAL 100 FUND

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
100.656100	Administrative Technology Service Salaries	-	-	-	-			
100.656200	Administrative Technology Service Benefits	-	-	-	-			
100.656300	Administrative Technology Service Purchased Services	12,000.00	10,000.00	5,939.00	4,061.00	59%	10,000.00	
100.656400	Administrative Technology Service Supplies	-	-	-	-			
100.656500	Administrative Technology Service Capital Outlay	-	-	-	-			
100.656600	Administrative Technology Service Debt Retirement	-	-	-	-			
100.656700	Administrative Technology Service Insurance	-	-	-	-			
100.661100	Buildings - Care Program Salaries	-	-	-	-			
100.661200	Buildings - Care Program Benefits	-	-	-	-			
100.661300	Buildings - Care Program Purchased Services	84,875.00	84,600.00	56,403.00	28,197.00	67%	84,600.00	
100.661400	Buildings - Care Program Supplies	-	-	-	-			
100.661500	Buildings - Care Program Capital Outlay	-	-	-	-			
100.661600	Buildings - Care Program Debt Retirement	-	-	-	-			
100.661700	Buildings - Care Program Insurance	3,800.00	3,800.00	4,203.00	(403.00)	111%	4,203.00	
100.681100	Pupil-to-School Transportation Salaries	-	-	-	-			
100.681200	Pupil-to-School Transportation Benefits	-	-	-	-			
100.681300	Pupil-to-School Transportation Purchased Services	50,000.00	90,000.00	71,796.00	18,204.00	80%	90,000.00	
100.681400	Pupil-to-School Transportation Supplies	-	-	-	-			
100.681500	Pupil-to-School Transportation Capital Outlay	-	-	-	-			
100.681600	Pupil-to-School Transportation Debt Retirement	-	-	-	-			
100.681700	Pupil-to-School Transportation Insurance	-	-	-	-			
<b>Subtotals: Support Services</b>		786,375.00	765,110.00	600,344.00	164,766.00	78%	757,549.00	
<b>Subtotals: Non-Instruction</b>		-	-	-	-		-	
100.920000	Transfers Out	-	-	-	-			
100.950000	Contingency Reserve	129,000.00	104,000.00	-	104,000.00	0%		
<b>Subtotals: Other</b>		129,000.00	104,000.00	-	104,000.00	0%	-	
<b>TOTAL GENERAL FUND EXPENDITURES</b>		\$2,716,275.00	\$2,062,510.00	\$1,158,004.00	\$904,506.00	56%	\$1,951,099.00	
<b>TOTAL GENERAL FUND REVENUES OVER EXPENDITURES</b>		(\$444,200.00)	(\$94,510.00)	\$638,813.00			\$37,901.00	

BEGINNING FUND BALANCE (July 1, 2013)  
 CHANGES IN FUND BALANCE  
 ENDING FUND BALANCE AS OF FEBRUARY 28, 2014

(\$174,294.64) (\$174,294.64) (\$174,294.64)  
 (\$444,200.00) (\$94,510.00) \$638,813.00  
 (\$618,494.64) (\$268,804.64) \$464,518.36

(\$174,294.64)  
 \$37,901.00  
 (\$136,393.64)

Booked Liability in FY 13 Reduced Revenue (includes \$300k overpayment to the state)



April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- FUNDS 231 (Albertson's Grant Fund)

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>								
231.419200	Contributions/Donations				-			
231.419900	Other Local Revenue				-			
231.460000	Transfers In				-			
<b>TOTAL FUND REVENUE</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>		<b>\$0.00</b>	
<b>EXPENDITURES</b>								
231.621100	Instruction Improvement Program Salaries				-			
231.621200	Instruction Improvement Program Benefits				-			
231.621300	Instruction Improvement Program Purchased Services	30,000.00	30,000.00	10,008.00	19,992.00	33%	14,000.00	
231.621400	Instruction Improvement Program Supplies	1,000.00	1,000.00	-	1,000.00	0%	1,000.00	
231.621500	Instruction Improvement Program Capital Outlay				-			
231.621600	Instruction Improvement Program Debt Retirement				-			
231.621700	Instruction Improvement Program Insurance				-			
231.920000	Transfers Out				-			
<b>TOTAL FUND EXPENDITURES</b>		<b>\$31,000.00</b>	<b>\$31,000.00</b>	<b>\$10,008.00</b>	<b>\$20,992.00</b>	<b>32%</b>	<b>\$15,000.00</b>	
<b>TOTAL FUND REVENUES OVER EXPENDITURES</b>		<b>(\$31,000.00)</b>	<b>(\$31,000.00)</b>	<b>(\$10,008.00)</b>			<b>(\$15,000.00)</b>	
<b>BEGINNING FUND BALANCE (JULY 1, 2013)</b>		<b>\$55,020.34</b>	<b>\$55,020.34</b>	<b>\$55,020.34</b>			<b>\$55,020.34</b>	
<b>CHANGES IN FUND BALANCE</b>		<b>(\$31,000.00)</b>	<b>(\$31,000.00)</b>	<b>(\$10,008.00)</b>			<b>(\$15,000.00)</b>	
<b>ENDING FUND BALANCE AS OF FEBRUARY 28, 2014</b>		<b>\$24,020.34</b>	<b>\$24,020.34</b>	<b>\$45,012.34</b>			<b>\$40,020.34</b>	

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- FUND 245 (Technology-State)

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>								
245.431900	Other State Support	-	-	-	-			
245.439000	Other State Revenue	7,700.00	5,800.00	5,426.00	374.00	94%	5,800.00	
245.460000	Transfers In	-	-	-	-			
<b>TOTAL FUND REVENUE</b>		<b>\$7,700.00</b>	<b>\$5,800.00</b>	<b>\$5,426.00</b>	<b>\$374.00</b>	<b>94%</b>	<b>\$5,800.00</b>	
<b>EXPENDITURES</b>								
245.623100	Instruction-Related Technology Salaries	-	-	-	-			
245.623200	Instruction-Related Technology Benefits	-	-	-	-			
245.623300	Instruction-Related Technology Purchased Services	7,700.00	5,800.00	453.00	5,347.00	8%	5,800.00	
245.623400	Instruction-Related Technology Supplies	-	-	-	-			
245.623500	Instruction-Related Technology Capital Outlay	-	-	-	-			
245.623600	Instruction-Related Technology Debt Retirement	-	-	-	-			
245.623700	Instruction-Related Technology Insurance	-	-	-	-			
245.920000	Transfers Out	-	-	-	-			
<b>TOTAL FUND EXPENDITURES</b>		<b>\$7,700.00</b>	<b>\$5,800.00</b>	<b>\$453.00</b>	<b>\$5,347.00</b>	<b>8%</b>	<b>\$5,800.00</b>	
<b>TOTAL REVENUE OVER EXPENDITURES</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,973.00</b>			<b>\$0.00</b>	
<b>BEGINNING FUND BALANCE (JULY 1, 2013)</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$0.00</b>			<b>\$0.00</b>	
<b>CHANGES IN FUND BALANCE</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,973.00</b>			<b>\$0.00</b>	
<b>ENDING FUND BALANCE AS OF FEBRUARY 28, 2014</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$4,973.00</b>			<b>\$0.00</b>	

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- FUND 257 (IDEA Part B)

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>								
257.443000	Direct Restricted Federal	-	-	-	-			
257.445600	Title VI-B IDEA Federal Revenue	72,100.00	53,500.00	24,370.00	29,130.00	46%	53,500.00	
257.445900	Other Indirect Restricted Federal	-	-	-	-			
257.460000	Transfers In	-	-	-	-			
<b>TOTAL FUND REVENUES</b>		<b>\$72,100.00</b>	<b>\$53,500.00</b>	<b>\$24,370.00</b>	<b>\$29,130.00</b>	<b>46%</b>	<b>\$53,500.00</b>	
<b>EXPENDITURES</b>								
257.521100	Exceptional Child Salaries	58,000.00	44,100.00	20,095.00	24,005.00	46%	44,100.00	
257.521200	Exceptional Child Benefits	14,100.00	9,400.00	7,507.00	1,893.00	80%	9,400.00	
257.521300	Exceptional Child Purchased Services	-	-	-	-			
257.521400	Exceptional Child Supplies	-	-	-	-			
257.521500	Exceptional Child Capital Outlay	-	-	-	-			
257.521600	Exceptional Child Debt Retirement	-	-	-	-			
257.521700	Exceptional Child Insurance	-	-	-	-			
257.920000	Transfers Out	-	-	-	-			
<b>TOTAL FUND EXPENDITURES</b>		<b>\$72,100.00</b>	<b>\$53,500.00</b>	<b>\$27,602.00</b>	<b>\$25,898.00</b>	<b>52%</b>	<b>\$53,500.00</b>	
<b>TOTAL FUND REVENUES OVER EXPENDITURES</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$3,232.00)</b>			<b>\$0.00</b>	
<b>BEGINNING FUND BALANCE (JULY 1, 2013)</b>		<b>(\$179.44)</b>	<b>(\$179.44)</b>	<b>(\$179.44)</b>			<b>(\$179.44)</b>	
<b>CHANGES IN FUND BALANCE</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>(\$3,232.00)</b>			<b>\$0.00</b>	
<b>ENDING FUND BALANCE AS OF FEBRUARY 28, 2014</b>		<b>(\$179.44)</b>	<b>(\$179.44)</b>	<b>(\$3,411.44)</b>			<b>(\$179.44)</b>	

April 17, 2014

ISUCCEED VIRTUAL HIGH SCHOOL --- FUND 271 (Title II-A, ESEA)

ACCOUNT	DESCRIPTION	ORIGINAL BUDGET	AMENDED / WORKING BUDGET	FYTD ACTIVITY	UNRECEIVED / UNEXPENDED BALANCE	FYTD %	PROJECTED YEAR-END	NOTES
<b>REVENUE</b>								
271.443000	Direct Restricted Federal	-	-	-	-			
271.445900	Other Indirect Restricted Federal	15,000.00	19,083.00	16,635.00	2,448.00	87%	15,000.00	
271.460000	Transfers In	-	-	-	-			
<b>TOTAL FUND REVENUES</b>		<b>\$15,000.00</b>	<b>\$19,083.00</b>	<b>\$16,635.00</b>	<b>\$2,448.00</b>	<b>87%</b>	<b>\$15,000.00</b>	
<b>EXPENDITURES</b>								
271.621100	Instruction Improvement Salaries	-	-	-	-			
271.621200	Instruction Improvement Benefits	-	-	-	-			
271.621300	Instruction Improvement Purchased Services	-	-	-	-			
271.621400	Instruction Improvement Supplies	15,000.00	19,083.00	13,037.00	6,046.00	68%	16,800.00	
271.621500	Instruction Improvement Capital Outlay	-	-	-	-			
271.621600	Instruction Improvement Debt Retirement	-	-	-	-			
271.621700	Instruction Improvement Insurance	-	-	-	-			
271.920000	Transfers Out	-	-	-	-			
<b>TOTAL FUND EXPENDITURES</b>		<b>\$15,000.00</b>	<b>\$19,083.00</b>	<b>\$13,037.00</b>	<b>\$6,046.00</b>	<b>68%</b>	<b>\$16,800.00</b>	
<b>TOTAL FUND REVENUES OVER EXPENDITURES</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,598.00</b>			<b>(\$1,800.00)</b>	
<b>BEGINNING FUND BALANCE (JULY 1, 2013)</b>		<b>(\$3,625.03)</b>	<b>(\$3,625.03)</b>	<b>(\$3,625.03)</b>			<b>(\$3,625.03)</b>	
<b>CHANGES IN FUND BALANCE</b>		<b>\$0.00</b>	<b>\$0.00</b>	<b>\$3,598.00</b>			<b>(\$1,800.00)</b>	
<b>ENDING FUND BALANCE AS OF FEBRUARY 28, 2014</b>		<b>(\$3,625.03)</b>	<b>(\$3,625.03)</b>	<b>(\$27.03)</b>			<b>(\$5,425.03)</b>	

## April 17, 2014

iSucceed Virtual High School #466  
Cash Flow Projection with Cuts

	Jul-13	Aug-13	Sep-13	Oct-13	Nov-13	Dec-13	Jan-14	Feb-14	Mar-14	Apr-14	May-14	Jun-14	Total
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Actual					
Beginning Cash Balance	\$ 295,500.00	\$ 175,299.00	\$ 285,276.00	\$ 158,738.00	\$ 566,599.80	\$ 814,671.80	\$ 564,923.80	\$ 361,774.95	\$ 558,480.51	\$ 389,041.51	\$ 268,802.51	\$ 332,255.51	\$ 295,500.00
<b>Inflows</b>													
Foundaton Payments		536,721.00		537,387.00	358,738.00	-		357,679.00			183,692.00		1,974,217.00
Other	6,400.00	20,112.00	1,580.00	93.00	30,258.00	59.00	704.15	19,569.21	20,000.00			5,000.00	103,775.36
Less SDE Overpayment		(312,159.00)											(312,159.00)
<b>Total Inflows</b>	<b>6,400.00</b>	<b>244,674.00</b>	<b>1,580.00</b>	<b>537,480.00</b>	<b>388,996.00</b>	<b>59.00</b>	<b>704.15</b>	<b>377,248.21</b>	<b>20,000.00</b>	<b>-</b>	<b>183,692.00</b>	<b>5,000.00</b>	<b>1,765,833.36</b>
<b>Outflows</b>													
Payroll (Including taxes)	76,186.00	74,413.00	74,563.00	75,741.00	76,371.00	79,535.00	85,061.00	64,862.00	62,000.00	62,000.00	62,000.00	65,000.00	857,732.00
Health Insurance	10,958.00	9,947.00	9,893.00	9,893.00	9,893.00	9,893.00	9,333.00	8,213.65	8,214.00	8,214.00	8,214.00	8,214.00	110,879.65
PERSI	14,176.00	14,173.00	12,194.00	12,585.00	13,081.00	13,313.00	14,239.00	10,865.00	11,000.00	11,000.00	11,000.00	11,000.00	148,626.00
Building Rent	6,684.00	6,684.00	6,684.00	6,684.00	6,684.00	6,684.00	6,856.00	6,856.00	7,150.00	7,150.00	7,150.00	7,150.00	82,416.00
Utilities	1,632.00	1,606.00	1,088.00	1,300.00	1,035.00	1,020.00	853.00	781.00	2,000.00	2,000.00	2,000.00	2,000.00	17,315.00
<b>AVA</b>					-	<b>69,221.00</b>	<b>69,221.00</b>		<b>69,200.00</b>				<b>207,642.00</b>
<b>AVA</b>						-	-	-	-	-	-	-	-
<b>Harmony</b>						<b>53,175.00</b>	-	<b>49,035.00</b>	-	-	-	-	<b>102,210.00</b>
<b>Authorizer Fee</b>								<b>11,712.00</b>					<b>11,712.00</b>
Computers (Actual)					19,751.00	9,875.00	9,875.00	9,875.00	9,875.00	9,875.00	9,875.00	9,875.00	88,876.00
Computers Additional													
Other	16,965.00	27,874.00	23,696.00	23,415.20	14,109.00	7,091.00	8,415.00	18,343.00	20,000.00	20,000.00	20,000.00	20,000.00	219,908.20
<b>Cuts</b>													
Admin													-
Other													-
Other													-
<b>Total Outflows</b>	<b>126,601.00</b>	<b>134,697.00</b>	<b>128,118.00</b>	<b>129,618.20</b>	<b>140,924.00</b>	<b>249,807.00</b>	<b>203,853.00</b>	<b>180,542.65</b>	<b>189,439.00</b>	<b>120,239.00</b>	<b>120,239.00</b>	<b>123,239.00</b>	<b>1,847,316.85</b>
	<b>\$ 175,299.00</b>	<b>\$ 285,276.00</b>	<b>\$ 158,738.00</b>	<b>\$ 566,599.80</b>	<b>\$ 814,671.80</b>	<b>\$ 564,923.80</b>	<b>\$ 361,774.95</b>	<b>\$ 558,480.51</b>	<b>\$ 389,041.51</b>	<b>\$ 268,802.51</b>	<b>\$ 332,255.51</b>	<b>\$ 214,016.51</b>	<b>\$ 214,016.51</b>